



BOARD OF TRUSTEES
CLEVELAND STATE UNIVERSITY

MINUTES OF THE MEETING

BOARD OF TRUSTEES MEETING

DATE: Thursday, September 21, 2023, 8:00 a.m.

PLACE: Hybrid Meeting— The Wolstein Center, Gerald H. Gordon Conference Pavilion, West Wing and via Zoom; livestreamed for public view.

PRESENT: Trustees Nikki C. Byrd; Timothy J. Cosgrove, Patricia DePompei, Paul J. Dolan, Lisa K. Kunkle, P. Kelly Tompkins, and Vanessa L. Whiting; Student Trustees Akshat Shah and Jake Wrege; Faculty Representative Dr. Judy Ausherman; Ex Officio Trustee Karen A. White; President Laura Bloomberg; and Secretary to the Board of Trustees, General Counsel and Vice President, Legal Affairs and Compliance Sonali B. Wilson.

Others in attendance: Provost and Sr. Vice President of Academic Affairs Nigamanth Sridhar; Sr. Vice President of Business Affairs and Chief Financial Officer David Jewell; Vice President and Dean of Enrollment Management Jonathan Wehner; Vice President of Advancement Julie Rehm; Athletic Director Scott Garrett; Associate General Counsel Doug Kubinski; AVP Controller Nicole Addington; Outside Counsel Teresa Metcalf Beasley; Brailsford & Dunlavey President Chris Dunlavey and Vice President Bill Mykins; Vestian Managing Director Kevin Slesh; Associate Vice President Nick VandeVelde; and Heather A. Link, Assistant Board Secretary.

Vice Chair Cosgrove called the meeting to order at 8:03 a.m. and confirmed that a quorum was present. He welcomed members and noted that the meeting was being livestreamed for public viewing.

The first item of business was the approval of the minutes of June 28, 2023, August 23, 2023, and August 24, 2023. Trustee Dolan moved the approval, and Trustee Tompkins seconded the motion. Board Secretary Wilson called the roll and the minutes were approved.

She updated members on the Organizational Resilience and Financial Stability timeline and core principles; it was noted that the University leadership is committed to a level of transparency in the work being done.

A working group has been established for the creation of the new Center for Civics, Culture, and Society as mandated by Senate Bill 117; Deans Anglin and Fisher are heading the working group to identify candidates for the Center's Academic Council. Board members are encouraged to recommend candidates for the Council, keeping in mind that the Board of Trustees approves the appointments and is not obligated to appoint from the working group's recommendations. Trustees Reynolds, Cosgrove, and Whiting are members of the working group.

Vice Chair Cosgrove reemphasized that the Board of Trustees has approval responsibilities for the Center's Academic Council, and that will need to be completed by December 31. He also encouraged members to attend the Ohio Public University Boards of Trustees Symposium on October 23, in the Ohio Statehouse Atrium, and hosted by Senator Jerry Cirino.

In closing, President Bloomberg reminded members that the 2023 State of the University is scheduled for Thursday, October 5, 2023, at 3pm.

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REAL ESTATE AND FACILITIES SUBCOMMITTEE UPDATE

Committee Chair Tompkins reported on the August 29, 2023 meeting and explained that the subcommittee's charge is to be a value-added conduit between CSU's Administration and the Board of Trustees to ensure that the Board is kept appropriately and timely informed of significant real estate projects.

The subcommittee recognizes the value of the university's real estate portfolio and are working closely with the Euclid Avenue Development Corporation (EADC). He noted that the EADC is a collaborative yet separate entity and that the subcommittee is working on memorandum of understanding between the Board of Trustees and EADC to set policies and procedures that will contribute to the coordination of mutual activities.

Committee Chair Tompkins also reported that the committee met in executive session to discuss real estate matters, including the purchase or sale of real property.

ATHLETICS COMMITTEE UPDATE

Committee Chair Dolan reported on the September 11, 2023 meeting, noting that VP Garrett provided a division overview of student-athletes and financial implications of the Organizational Resiliency and Financial Stability work.

Athletic and academic highlights of the 2022-23 year were also shared with the committee, and VP Garrett noted that it was the best year ever for: student athlete academics, community involvement, developmental activities, fundraising, and on-court/field successes.

He notified members that the in-depth presentation also included information on student-athlete successes, divisional goals, and performance highlights, and is available on the members online portal.

REPORT OF THE CSU FOUNDATION

CSU Foundation Board Chair White recognized VP Rehm and the Advancement team for their thoughtful and responsive work, noting that the Foundation is well-served. The Foundation's investment portfolio stands at \$121 million; the external audit is underway and nearly complete with all indications signaling a clean audit; and that currently there are 26 members on the Foundation Board, with room to grow.

VP Rehm reported on a successful alumni outing to the Cleveland Guardians game (475 tickets sold), she thanked Trustee Dolan for his participation. There are other upcoming events scheduled including: a CSU Foundation Board social event on October 10, 2023; CSU's homecoming activities in November; and a special Washkewicz College of Engineering hall of fame event.

An alumni reception is scheduled in Columbus on October 26. VP Rehm thanked Trustees Starkoff and Cosgrove for their assistance in coordinating the event.

The Division of Advancement will include a focus on donor stewardship this year and the fundraising goal for FY24 is \$22 million (and is currently on-track).

EXECUTIVE SESSION

Vice Chair Cogrove moved for the Board to recess into Executive Session to consider personnel matters involving the appointment and employment of a public employee, to discuss real estate matters, including the purchase of real property, and for the purpose of discussing imminent and pending litigation with the University General Counsel. Trustee Tompkins seconded the motion.

A roll call vote was taken by the Secretary of the Board; voting in the affirmative were Ms. Byrd, Ms. DePompei, Mr. Dolan, Mr. Tompkins, Ms. Whiting, and Mr. Cosgrove. The motion carried.

Vice Chair Cosgrove excused everyone except the voting trustees, President Bloomberg, ex officio Trustee White, Provost Sridhar, Sr. VP Jewell, Deputy General Counsel King, VP Garrett, VP Rehm, Ms. Metcalf Beasley, Mr. Dunlavey, Mr. Mykins, Associate General Counsel Kubinski, AVP Controller Addington, AVP Auxiliary Services VandeVelde, Real Estate Consultant Slesh, Assistant Board Secretary Link, and VP, General Counsel and Board Secretary Wilson. The executive session began at 9:24 a.m.

At 11:25 a.m., Vice Chair Cosgrove announced that the Board had finished its business in Executive Session and was returning to its regular meeting.

CONSENT AGENDA

Vice Chair Cosgrove stated that routine matters, or those recommended by committees and discussed previously, are considered on the Consent Agenda. He announced that there were three

joint use agreements that will be removed from the consent agenda and will be considered individually. He asked if there were any items that Board members wished to discuss or remove; there were none.

Trustee Tompkins moved, and Trustee Dolan seconded, the motion to approve the following consent agenda items: Ratification of the Appointment of Dr. Tachelle Banks as Vice President of Student Belonging and Success; Ratification of the Appointment of Dr. Rachell Carnell as Dean of the Jack, Joseph, and Morton Mandel Honors College; Ratification of the Appointment of Dr. Bill Kosteas as Dean of the College of Graduate Studies; Approval of Amendments to University Policies; and Accepting Gifts and Pledges, 4th Quarter.

A roll call vote was taken by the Board Secretary; the consent agenda was approved.

RESOLUTION 2023-36

RATIFICATION OF THE APPOINTMENT OF DR. TACHELLE BANKS AS VICE PRESIDENT OF STUDENT BELONGING AND SUCCESS

WHEREAS, to create greater synergy among existing programs and initiatives so that they can contribute substantially to the ability of our students to thrive, the University has created a new Division of Student Belonging and Success; and

WHEREAS, this new division is designed around the growing body of research linking a college student's sense of identity and belonging to their academic success and timely graduation; and

WHEREAS, realigning these critical programs under a new division will enable the University to focus more effectively and efficiently on cohort-based support for all our students; and

WHEREAS, Dr. Banks is a dedicated long-time CSU academic and administrative leader who has most recently served as a Presidential Faculty Fellow on the President's Senior Leadership Team; and

WHEREAS, Dr. Banks is also professor of Special Education and has served as Associate Chief Diversity Office, Chair of the Department of Teacher Education and Associate Dean of Faculty in

RESOLUTION 2023-37

**RATIFICATION OF THE APPOINTMENT OF DR. RACHEL CARNELL
AS DEAN OF THE JACK, JOSEPH, AND MORTON MANDEL
HONORS COLLEGE**

WHEREAS, Dr. Rachel Carnell has served as the Interim Dean of the Jack, Joseph, and Morton Mandel Honors College since July 1, 2022; and

WHEREAS, over the last year, Dr. Carnell led a series of changes in the Honors College and by working in close collaboration with the Dean of Admissions, Dr. Carnell has overseen a major revision of CSU's admissions procedures, resulting in a 50% increase in the number of first-year Honors students, while also strategically managing the university's investment in Honors scholarships; and

WHEREAS, Dr. Carnell has also worked with faculty across the campus to reactivate the Honors Council and with the support of this Council, Dr. Carnell is implementing several curricular innovations to positively impact the student experience including a leadership lecture series as well as new courses to enable first-year Honors students to develop their identity as Honors students and future leaders; and

WHEREAS, Dr. Carnell has also played a key leadership role in the extension of the Mandel Pipeline grant, which provides funding for an additional eight years to support the Mandel Continuing Scholars who matriculate into CSU after completing an associate degree at Cuyahoga Community College; and

WHEREAS, based on her stellar accomplishments as Interim Dean, the university administration has identified Dr. Carnell as the best person to provide strong direction and leadership to the Jack, Joseph, and Morton Mandel Honors College moving forward; and

WHEREAS, the Academic Affairs and Student Success Committee has reviewed the appointment and recommends full Board approval:

NOW, THEREFORE, BE IT RESOLVED that the Cleveland State University Board of Trustees ratifies the appointment of Dr. Rachel Carnell to the position of Dean of the Jack, Joseph, and Morton Mandel Honors College effective August 1, 2023.

RESOLUTION 2023-38

**RATIFICATION OF THE APPOINTMENT OF DR. BILL KOSTEAS AS
DEAN OF THE COLLEGE OF GRADUATE STUDIES**

WHEREAS, Dr. Kosteas earned his Ph.D. in Economics from The Ohio State University in 2004 and joined the CSU faculty that same year;

WHEREAS, he currently serves as Executive Associate Dean in the College of Graduate Studies and prior to joining the College of Graduate Studies in June 2020, Bill served as chair of the Economics Department and has a strong record of service to the university which includes having served as program director for the Economics MA program, chair of the University Curriculum Committee, and as CSU's representative for the social and behavioral sciences on the transfer pathways project; and

WHEREAS, over the past three years, Dr. Kosteas has been intimately involved with various College of Graduate Studies aspects and has played an active role in supporting the curriculum review process, updating policies, and seeing the college take a more active role in recruiting graduate students; and

WHEREAS, following a national search for a new Dean of the College of Graduate Studies, the university administration has appointed Dr. Kosteas to the position of Dean; and

WHEREAS, the Academic Affairs and Student Success Committee has reviewed the appointment and recommends full Board approval:

NOW, THEREFORE, BE IT RESOLVED that the Cleveland State University Board of Trustees ratifies the appointment of Dr. Bill Kosteas to the position of Dean of the College of Graduate Studies effective July 1, 2023.

RESOLUTION 2023-39

APPROVAL OF AMENDMENTS TO FACULTY PERSONNEL POLICY

Administration to file the amended bylaws with the Ohio Legislative Services Commission after the thirty-day comment period at which time said Bylaws shall become final, subject to any changes or revisions deemed necessary by the General Counsel.

RESOLUTION 2023-40

**APPROVAL OF AMENDMENTS TO FACULTY PERSONNEL POLICY
3344-11-06 SANCTION AND DISMISSAL**

WHEREAS, an amendment has been proposed to the Faculty Personnel Policies 3344-11-06 Sanction and Dismissal to update the correct section of the Faculty Personnel Policies being referenced; and

WHEREAS, the CSU Faculty Senate has approved

WHEREAS, the Academic Affairs and Student Success Committee has reviewed the proposed amendment and recommends full Board approval:

NOW THEREFORE BE IT RESOLVED that the Cleveland State University Board of Trustees approves this amendment to the Appointment of Chairs, School Director and Deans Policy; and further instructs the University Administration to file the amended bylaws with the Ohio Legislative Services Commission after the thirty-day comment period at which time said Bylaws shall become final, subject to any changes or revisions deemed necessary by the General Counsel.

RESOLUTION 2023-42

APPROVAL OF AMENDMENTS TO FACULTY PERSONNEL POLICY 3344-11-08 RETIREMENT AND RESIGNATION

WHEREAS, an amendment has been proposed to the Faculty Personnel Policies 3344-11-08 Resignation and Retirement to consolidate duplicative rules on retirement into section 3344-16-07; and

WHEREAS, the CSU Faculty Senate has approved the proposed amendment by memorandum on May 9, 2023; and

WHEREAS, the proposed amendments are currently posted on the University's website for a thirty-day comment period as required by the Board's rulemaking policy; and

WHEREAS, the Academic Affairs and Student Success Committee has reviewed the proposed amendment and recommends full Board approval:

NOW THEREFORE BE IT RESOLVED that the Cleveland State University Board of Trustees approves this amendment to the Resignation and Retirement Policy; and further instructs the University Administration to file the amended bylaws with the Ohio Legislative Services Commission after the thirty-day comment period at which time said Bylaws shall become final, subject to any changes or revisions deemed necessary by the General Counsel.

RESOLUTION 2023-43

APPROVAL OF AMENDMENTS TO FACULTY PERSONNEL POLICY 3344-11-09 LEAVES OF ABSENCE

WHEREAS, an amendment has been proposed to the Faculty Personnel Policies 3344-11-09 Leaves of absence (non-bargaining unit members only) to update the due date for paid leaves of absence at the dean of the college office; and

WHEREAS, the CSU Faculty Senate has approved the proposed amendment by memorandum on May 9, 2023; and

WHEREAS, the proposed amendments are currently posted on the University's website for a thirty-day comment period as required by the Board's rulemaking policy; and

WHEREAS, the Academic Affairs and Student Success Committee has reviewed the proposed amendment and recommends full Board approval:

NOW THEREFORE BE IT RESOLVED that the Cleveland State University Board of Trustees approves this amendment to the Leaves of absence (non-bargaining unit members only) Policy; and further instructs the University Administration to file the amended bylaws with the Ohio Legislative Services Commission after the thirty-day comment period at which time said Bylaws shall become final, subject to any changes or revisions deemed necessary by the General Counsel.

RESOLUTION 2023-44

APPROVAL OF AMENDMENTS TO FACULTY PERSONNEL POLICY 3344-11-11 CONSULTING AND OTHER EXTRAMURAL EMPLOYMENT

WHEREAS, an amendment has been proposed to the Faculty Personnel Policies 3344-11-11 Consulting and other extramural employment (non-bargaining unit members only) to clarify the language of the policy; and

WHEREAS,

WHEREAS, an amendment has been proposed to the Faculty Personnel Policies 3344-11-12 Candidacy for Public Office was modified to clarify the language of the policy; and

WHEREAS, the CSU Faculty Senate has approved the proposed amendment by memorandum on May 9, 2023; and

WHEREAS, the proposed amendments are currently posted on the University's website for a thirty-day comment period as required by the Board's rulemaking policy; and

WHEREAS, the Academic Affairs and Student Success Committee has reviewed the proposed amendment and recommends full Board approval:

NOW THEREFORE BE IT RESOLVED that the Cleveland State University Board of Trustees approves this amendment to the Candidacy for Public Office Policy; and further instructs the University Administration to file the amended bylaws with the Ohio Legislative Services Commission after the thirty-day co

**APPROVAL OF AMENDMENTS TO FACULTY PERSONNEL POLICY
3344-15-03 BYLAWS OF THE OFFICE OF RESEARCH**

Board Secretary Wilson noted for the record that Trustee DePompei abstained from discussion and voting on the resolution. She called the roll and the following resolution was approved.

RESOLUTION 2023-51

**JOINT USE AGREEMENT BETWEEN CLEVELAND STATE UNIVERSITY AND
UNIVERSITY HOSPITALS MACDONALD WOMEN'S HOSPITAL**

WHEREAS, pursuant to House Bill 687, University Hospitals MacDonald Women's Hospital ("UH") received a capital appropriation through the University's capital budget in the total amount of \$200,000 to be used to fund the Healthy Women's Initiative- Advance Imaging Endeavor, a project seeking to purchase 19 of the most advanced ultrasound machines, 5 ultrasound machines known as Swift machines, and a mobile imaging van to serve imaging needs for rural and underserved communities.; and

WHEREAS, the University's mission is to provide an education of high quality to students with diverse backgrounds, experiences, and educational needs, as well as serve as a catalyst, leader, and partner in the ongoing enhancement of the quality and life and economic viability of the region and the State of Ohio; and

WHEREAS, it is the goal and intention of this Agreement that University and UH will establish and maintain an educational relationship that will be mutually beneficial to both parties; and

WHEREAS, the release of this appropriation for its intended recipient is contingent upon the execution of a joint use agreement between the University and UH; and

WHEREAS, the University has concluded that the value of the uses by the University, as provided in the proposed joint use agreement, is reasonably related to the amount of the appropriation, and the terms of the agreement are more favorable to the University than to others; and

WHEREAS, the Academic Affairs and Student Success Committee of the Board of Trustees has reviewed the proposed Joint Use Agreement between CSU and University Hospitals MacDonald Women's Hospital and recommends full Board approval:

NOW, THEREFORE, BE IT RESOLVED that the Cleveland State University Board of Trustees approves the proposed Joint Use Agreement between the University and UH in substantially the form attached hereto, subject to changes deemed necessary by the University General Counsel and/or required by the Chancellor of the Ohio Department of Higher Education; and further, that the Administration is hereby authorized to take all steps necessary to execute said Joint Use Agreement once approved by the Chancellor.

NEW BUSINESS

Vice Chair Cosgrove announced that there are four items that will be voted on as a result of the Executive Session and they will each be considered individually.

Trustee Tompkins moved the approval of the University FY 2024 budget; Trustee Dolan seconded the motion. Prior to voting, President Bloomberg noted that the approval includes the use of \$11.5 million of University reserves and that is not to be taken lightly. Board Secretary Wilson called the roll and the motion passed.

RESOLUTION 2023-52

APPROVAL OF THE UNIVERSITY FY2024 BUDGET

WHEREAS the University traditionally presents its annual budget for approval in advance of the beginning of the fiscal year on July 1; and

WHEREAS, Fiscal Year 2024 (FY24) began on July 1, 2023, and continues through June 30, 2025; and

WHEREAS the State of Ohio's FY24 – FY25 biennial operating budget was signed into law on July 3, 2023; and

WHEREAS the Board of Trustees approved a resolution granting authority to expend funds from its current unrestricted Operating Budget, General Fee Budget and Auxiliary Business Units budget for the period beginning July 1, 2023, until a final budget is presented to the Board at their September 2023 meeting; and

WHEREAS the University's proposed FY24 "all-funds" budget is comprised of the Operating Budget, General Fee Budget, and Auxiliary Enterprises Budget and totals \$309,086,245 in expenditures; and

WHEREAS the University estimates its FY24 Operating Budget expenditures to exceed estimated revenue by \$11,509,525; and

WHEREAS in order to balance the FY24 Operating Budget the University requests authority to employ funds from University Reserves up to \$11,509,525, if necessary, to balance Operating Budget revenue and expenditures by the conclusion FY24 on June 30, 2024:

NOW THEREFORE BE IT RESOLVED that the University administration is hereby given authority to employ funds from university Unrestricted Reserves up to \$11,509,525, if necessary, to balance actual FY24 operating revenue and expenditures; and

NOW THEREFORE BE IT FURTHER RESOLVED that the University be given the authority to adjust its estimate of state funding in its F24 Operating Budget estimate, if necessary, and

without the need for adjustment, that the proposed University Budget for FY24 (July 1, 2023 – June 30, 2024) be adopted, as follows:

Trustee Tompkins moved the approval of the support for the EADC issuing an RFP related

State University; and

WHEREAS, EADC facilitates the advancement of the CSU Master Plan through owning and controlling certain real estate to provide reasonably priced rental housing and campus amenities; and

WHEREAS, the current CSU Master Plan calls for exploring the development of an all-purpose arena as a significant campus amenity; and

WHEREAS, the Board of Trustees adopted the Campus Master Plan at its meeting held on January 26, 2023; and

WHEREAS, following the adoption of Resolution 2023-35 by the CSU Board of Trustees on June 28, 2023, EADC issued a Request for Qualifications for Development Services for a New Arena and Mixed-Used District on June 30, 2023; and

WHEREAS, EADC has selected four developers to proceed to an RFP phase for development of the proposed all-purpose arena and mixed-use district; and

WHEREAS, the University Administration supports EADC issuing an RFP for development of an all-purpose arena and mixed-use district as soon as practicable:

NOW, THEREFORE, BE IT RESOLVED that the Cleveland State University Board of Trustees hereby supports the Euclid Avenue Development Corporation issuing an RFP seeking proposals from developers to determine the feasibility of developing an all-purpose arena and mixed-use district on the Cleveland State University campus.

Trustee Dolan moved the approval of the delegation of review and determining support of the EADC's purchase of 1900 Euclid Avenue; Trustee Tompkins seconded the motion. Board Secretary Wilson called the roll and the motion passed.

RESOLUTION 2023-54

DELEGATION OF REVIEW AND DETERMINING SUPPORT OF THE EUCLID AVENUE DEVELOPMENT CORPORATION'S (EADC) PURCHASE OF 1900 EUCLID AVENUE

WHEREAS, EADC operates as a nonprofit, public benefit corporation in support of Cleveland State University; and

WHEREAS, EADC facilitates the advancement of the CSU Master Plan through owning and controlling real estate to provide reasonably priced rental housing and campus amenities; and

WHEREAS, the Board of Trustees adopted the Campus Master Plan at its meeting held on January 26, 2023; and

WHEREAS, 1900 Euclid Avenue is an apartment building with parking garage and ground floor retail space that is adjacent to other CSU controlled sites; and

WHEREAS, EADC is currently performing a due diligence review of the property to determine if acquiring the asset serves to advance the institution and the CSU Master Plan; and

WHEREAS, University Administration is providing updates to the Real Estate and Facilities

ADJOURNMENT

Vice Chair Cosgrove thanked President Bloomberg for her incredible leadership and thanked members for their engaged participation.

There being no further business, Vice Chair Cosgrove adjourned the meeting at 11:35 a.m.

Respectfully submitted,

APPROVED ON NOVEMBER 16, 2023

Sonali B. Wilson
Vice President of Legal Affairs and
Compliance, General Counsel and
Board Secretary

APPROVED ON NOVEMBER 16, 2023

Timothy J. Cosgrove
Vice Chairman, Board of Trustees